

1 Q. Provide details for each of the following expense forecasts for 2002 (JCR,
2 Schedule I):

3

4 (a) salaries and fringe benefits;

5 (b) system equipment maintenance;

6 (c) insurance;

7 (d) transportation;

8 (e) office supplies;

9 (f) building rentals and maintenance;

10 (g) professional services;

11 (h) travel;

12 (i) equipment rentals;

13 (j) miscellaneous; and

14 (k) loss on disposal of fixed assets.

15

16 A. The attached schedules provide additional details on the expense forecast for
17 2002.

(a) **Salaries & Fringe Benefits**

Permanent Salaries	\$	44,876,638.24	
Temporary Salaries	\$	5,293,516.01	
Overtime	\$	2,615,424.00	
Employee Future Benefits	\$	2,243,570.00	
Fees	\$	62,000.00	
Fringe Benefits	\$	6,359,483.20	
Labrador Travel Benefit	\$	106,180.00	
Group Insurance	\$	1,216,500.00	
Vacancy Adjustment	\$	(1,000,000.00)	
Total			\$ <u><u>61,773,311.45</u></u>

(b) **System Equipment Maintenance**

Maintenance Material	\$	15,598,809.00	
Tools & Operating Supplies	\$	483,270.00	
Lube, Chemicals & Gas	\$	471,500.00	
Freight	\$	209,500.00	
Total			\$ <u><u>16,763,079.00</u></u>

(c) **Insurance**

Boiler & Machinery	\$	545,900.00	
Primary Liability	\$	36,000.00	
Umbrella Liabilities	\$	46,200.00	
Aircraft Non Own	\$	5,000.00	
Automobile	\$	73,500.00	
Travel Accident	\$	6,900.00	
Safe Berth	\$	10,000.00	
Directors & Officers	\$	52,500.00	
Brokerage Fees	\$	62,500.00	
Deductible Losses	\$	10,000.00	
Total			\$ <u><u>848,500.00</u></u>

(d) **Transportation**

Aircraft Costs	\$	928,000.00	
Vehicle Fuel	\$	1,027,300.00	
Mobile Equipment Fuel	\$	56,600.00	
Capital Fleet	\$	(300,000.00)	
Vehicle Rental Costs	\$	180,618.00	
Vehicle Allowance	\$	30,600.00	
Total			\$ <u><u>1,923,118.00</u></u>

(e) **Office Supplies & Expenses**

Heat & Light	\$	576,700.00	
Telephone & Fax	\$	578,375.00	
Postage	\$	307,770.00	
Advertising	\$	132,225.00	
Books & Subscriptions	\$	80,720.00	
Memberships & Dues	\$	263,160.00	
Total			\$ <u><u>1,938,950.00</u></u>

(f) <u>Building Rentals & Maintenance</u>		
Building Rentals	\$	193,520.00
Safety Equipment & Supplies	\$	432,910.00
Total		<u>\$ 626,430.00</u>
(g) <u>Professional Services</u>		
Consultants	\$	2,510,000.00
Audit	\$	40,749.96
Legal	\$	10,000.00
P U B Related Costs	\$	600,000.00
Software Acquisitions & Maintenance	\$	1,178,827.00
Total		<u>\$ 4,339,576.96</u>
(h) <u>Travel</u>		
Travel	\$	2,177,568.00
Capital Expense Travel (DWO)	\$	(108,640.00)
Conferences	\$	305,700.00
Total		<u>\$ 2,374,628.00</u>
(i) <u>Equipment Rentals</u>		
Equipment	\$	1,341,779.00
Computer	\$	202,292.00
Telecommunication	\$	14,400.00
Total		<u>\$ 1,558,471.00</u>
(j) <u>Miscellaneous Expenses</u>		
Training	\$	840,805.00
Diesel Fuel (Hydro)	\$	94,550.00
Contributions	\$	60,000.00
Energy Management	\$	45,000.00
Write-Offs	\$	594,000.00
Employee Expenses	\$	340,176.00
Taxes	\$	2,074,700.00
Sundry	\$	83,538.00
Customer costs	\$	325,000.00
Total		<u>\$ 4,457,769.00</u>
(k) <u>Loss on Disposal of Fixed Assets</u>		
Trash Racks at Upper Salmon	\$	304,000.00
Transmission Line Upgrading	\$	425,000.00
Other	\$	61,548.00
		<u>\$ 790,548.00</u>